




President's Management Agenda More Than Goal 8

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Learning Objectives





-  Raise awareness about the President's Management Agenda (PMA).
-  Develop an understanding of Goal 8.
-  Recognize other PMA goals that impact grants.



A Few Words



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-  The grants community recognizes federal regulations that govern grants
 -  Program statute (USC).
 -  Federal agency regulation (CFR).
 -  Uniform guidance (CFR).







A Few Words

- 🏛️ The grants community is also aware of other federal actions that govern grants:
 - 🏛️ Other public laws.
 - 🏛️ Presidential memoranda.
 - 🏛️ Executive orders.



A Few Words

-  The White House released the President's Management Agenda (PMA) in March 2018.
-  New requirements that affect grants:
 -  For federal agencies.
 -  For nonfederal entities.



A Few Words

Let's see what's included.



Raise Awareness about the President's Management Agenda



History of the PMA



- 🏛️ George W. Bush President's Management Agenda in 2001.
- 🏛️ Stoplight scorecard:
 - 🟢 Green for success.
 - 🟡 Yellow for mixed results.
 - 🔴 Red for unsatisfactory.







2001 PMA – To Improve Government

-  Progress reported on www.results.gov.
-  Performance improvement.
-  Commercial services.
-  E-Gov Initiative (Grants.gov in 2002).
-  Human capital.
-  Financial performance.



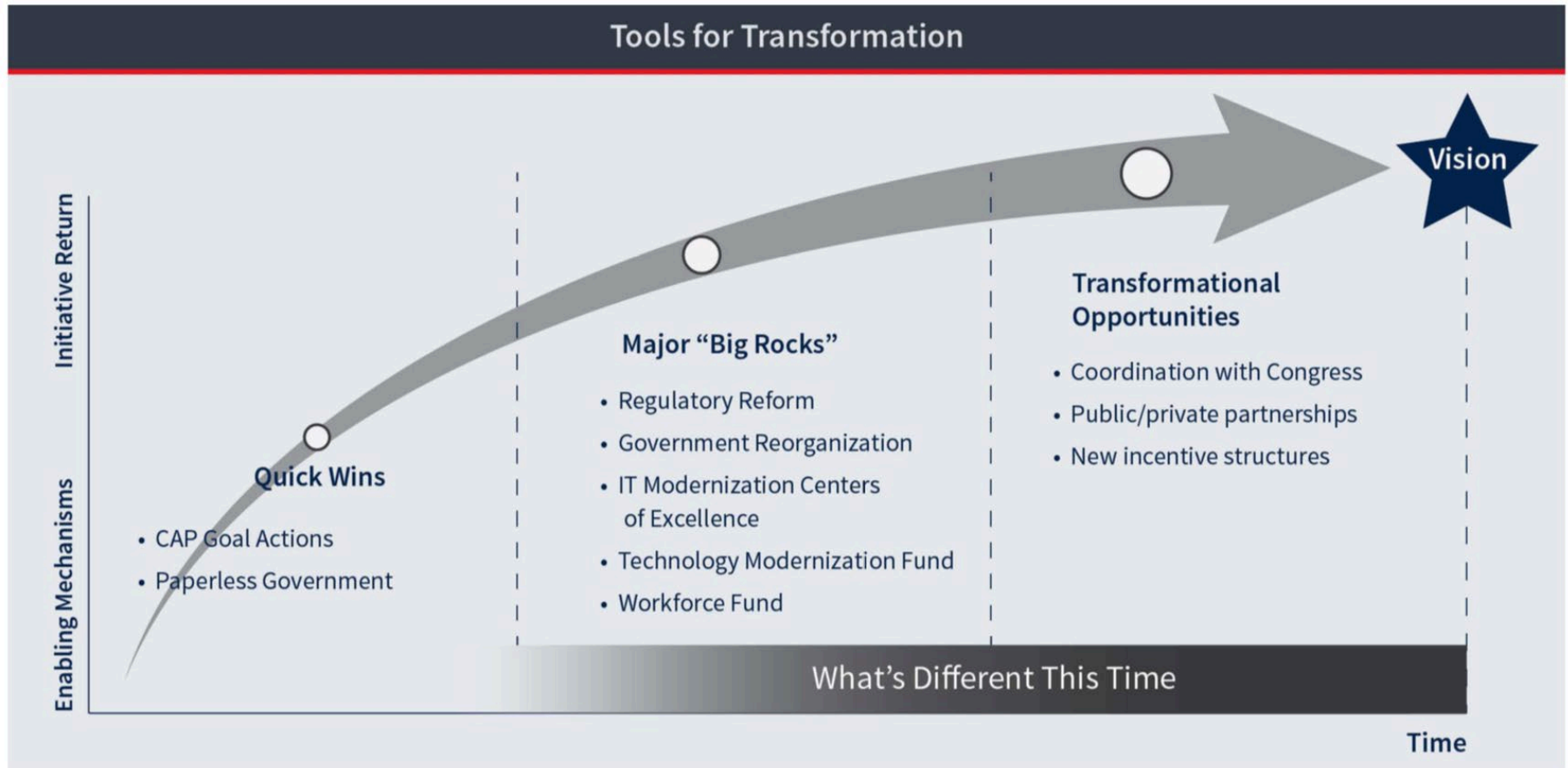
2018 PMA – To Improve Government

 According to the Office of Management and Budget (OMB), the PMA works to:





-  Address challenges in government.
-  Rebuild public trust in government.
-  Invest in long-term solutions.



Long-Term Solutions

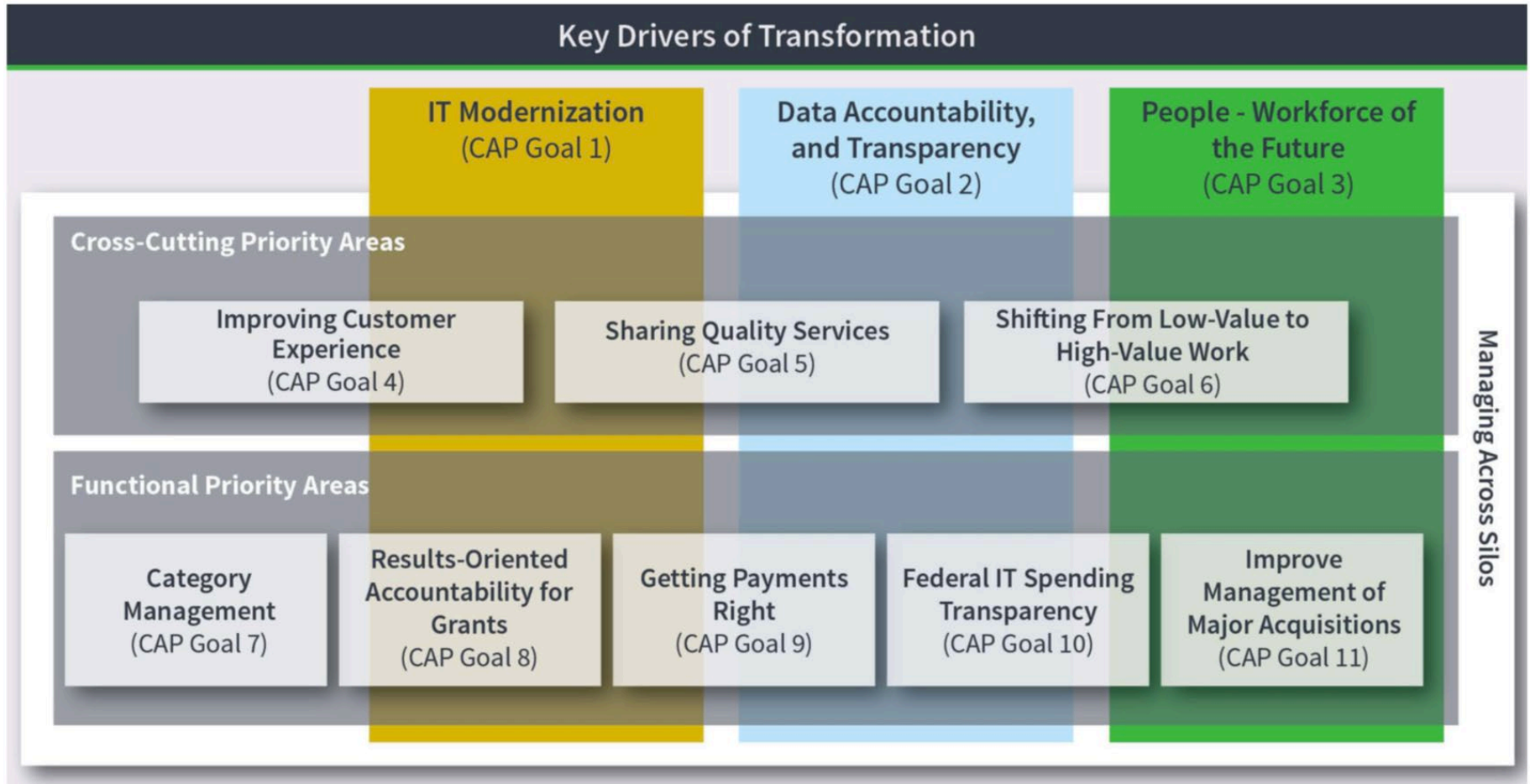


PMA Cross-Agency Priority (CAP) Goals

-  Prevent silos.
-  Require interagency collaboration.
-  Target key priorities for change.
-  Report performance and results quarterly.



CAP Goals



Reporting Progress

 CAP results will be:

 Tracked quarterly.

 Posted at www.performance.gov/PMA.



www.performance.gov

Featured

**President's Management
Agenda: *One Year of
Progress***

[See the Success Stories](#)

**Gears of Government
Awards: *See the Winners!*
*#GearsOfGovAwards***

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First Three CAP Goals Improve Performance

 Key drivers of transformation.

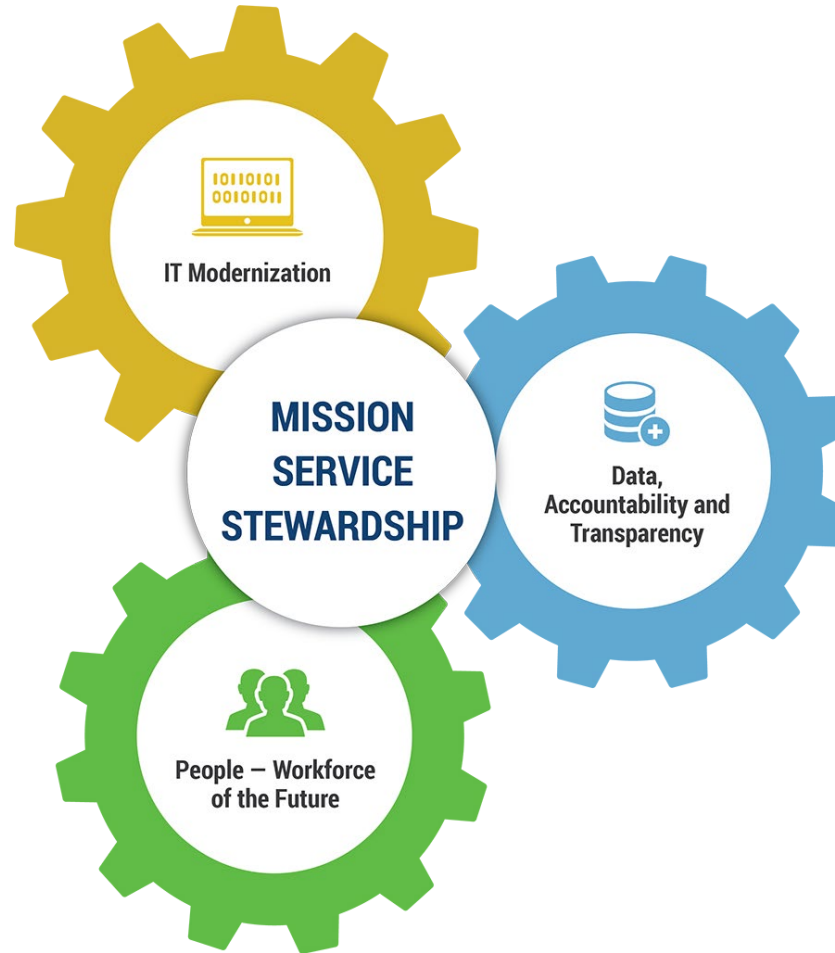
 CAP 1: IT modernization.

 CAP 2: Data, accountability, transparency.

 CAP 3: People – Workforce for the 21st Century.






CAP Goals



CAP Goal #1: IT Modernization

 Modern IT must serve as the backbone of government services.

-  Meet customer expectations.
-  Keep data and systems secure.
-  Leverage commercial capabilities.




CAP #1 IT – One Year Later

 Technology Modernization Fund.

 Seven projects in five agencies (\$90M).




 USDA www.farmers.gov.

 Federal agencies migrating to cloud email.

 March 20, 2019 Report.



CAP #2: Data, Accountability, Transparency

-  Multi-year strategy.
-  How data is used and managed.
-  Development of Federal Data Strategy.



CAP 2 Data – One Year Later

Federal Data Strategy Team.

 47 events.







 1,600 public comments.

 80 speakers.

March 20, 2019 Report.





CAP #3: 21st Century Workforce

-  Align staff skills with mission needs.
-  Fill critical professions.
-  Federal Cyber Re-Skilling Academy.
-  NSF Career Compass Challenge:
 -  \$100,000 cash prize.
 -  Competition on www.challenge.gov.





CAP 3 Workforce – One Year Later

US Secret Service:





-  Addressed understaffing, workforce up 15%.
-  Improved work-life balance (childcare, tuition).

Department of Energy:

-  DOE employees take 63,000 courses.
-  450 senior positions realigned.










Next Three CAP Goals

-  Cross-cutting priority areas:
 -  CAP 4: Improving customer experience.
 -  CAP 5: Sharing quality services.
 -  CAP 6: Shifting from low-value to high-value work.







CAP #4: Improving Customer Experience

-  Agency interaction with the public.
-  Digital services at Veterans Affairs.
-  Other customer service areas to improve:
 -  Federal student aid.
 -  Veterans health.
 -  Passport services.
 -  Medicare.






CAP #5: Sharing Quality Services

-  Operational cost sharing of 20%.
-  Faster hiring (border security).
-  Grant services focus on results, not compliance.
-  Shared procurement services.



CAP #6: Shift from Low to High-Value Work

-  Reduce administrative burden.
-  Eliminate outdated policies.
-  Reduce compliance requirements for federal agencies.



Next Five CAP Goals

 Functional priority areas.

 CAP 7: Category management.

 CAP 8: Results-oriented accountability for grants.

 CAP 9: Getting payments right.

 CAP 10: Federal IT spending transparency.

 CAP 11: Manage major acquisitions.



CAP #7: Category Management

- 🏛️ \$300B a year in common contracts.
- 🏛️ Agencies to reduce duplicative contracts.
 - 🏛️ Law enforcement equipment.
 - 🏛️ Pharmaceuticals.
 - 🏛️ Computer purchases.



CAP #8: Results-Oriented Accountability Grants

 \$700B annually in grants.

 1,800 different programs.




 Do not use antiquated processes to monitor for compliance.

 Use data analytics for results.

 More...next learning objective.







CAP #9: Getting Payments Right

-  Reduce improper payments.
-  Streamline reporting.
-  Partner with states.






CAP #10: Federal IT Spending Transparency

-  \$90B annually spent on IT.
-  84% of federal IT labeled as “other.”
-  Develop IT guidelines and standards.
-  Enable benchmarking.






CAP #11: Manage Major Acquisitions

-  Major acquisitions (over \$50M) account for one-third of contract spending.
-  Strengthen acquisitions workforce.
-  Track investments.






Last Three CAP Goals

Mission priority areas:

-  CAP 12: Modernize infrastructure permitting.
-  CAP 13: Security clearances, suitability, credentialing.
-  CAP 14: Lab-to-market.







CAP #12: Modernize Infrastructure Permitting

-  Reduce time to process environmental reviews.
-  Start construction sooner.
-  Implement clear timelines.



CAP #13: Security Clearances, Credentialing

-  Improve clearance process.
-  Improve investigative processes.
-  Improve cyber-security.
-  Federal insider threat program.



CAP #14: Lab-to-Market

- 🏛️ \$150B annually in research at federal labs.
- 🏛️ Transfer innovations to private sector.
- 🏛️ Identify regulatory impediments.
- 🏛️ Increase engagement with private sector.



Develop an Understanding of Goal 8



Results-Oriented Accountability for Grants

- 🏛️ \$700B annually.
- 🏛️ Increase use of data analytics for results.
- 🏛️ Agencies must articulate results of federal investments.
- 🏛️ Standardize grant reporting data.
- 🏛️ Improve data collection.
- 🏛️ Measure progress, lessons learned.







Results-Oriented Accountability for Grants

- 🏛️ Develop digital tools to measure risk.
 - 🏛️ Recipient past performance.
 - 🏛️ Recipient financial management.
- 🏛️ Correlate program results to financial data.
- 🏛️ Use technology to reduce reporting redundancies.
- 🏛️ Collect data based on clear objectives.







Four Strategies

-  #1: Standardize grants management business processes and data.
-  #2: Build shared IT infrastructure.
-  #3: Manage risk.
-  #4: Achieve program goals, objectives.







Four Strategies To Track Progress

-  Grants Management Business Process and Data Standards Governance Group.
-  Grants Blockchain Pilot (GSA).
-  Opportunity Project – two new tools to link spending to performance.
-  FY 2019 Compliance Supplement.







Strategy 1: Standardize Grants Management

-  Federal Integrated Business Framework (FIBF) to approve 426 proposed data elements.
-  Obtain stakeholder feedback.
-  Develop plan to maintain data standards.
-  Standardize information collections.







Strategy 2: Build Shared Infrastructure

-  Develop single audit common solution.
-  Draft plan to implement single audit and risk management common solution.
-  Draft risk management capabilities.
-  Launch FIBF data standards.






Strategy 3: Manage Risk

-  Issued “skinny” FY 2018 Compliance Suppl.
-  Issued “redesigned” FY 2019 Compliance Suppl.
-  Draft risk-management framework.
-  Complete Opportunity Project.









Strategy 4: Achieving Program Goals

-  Solicit feedback from agencies on grants performance practices.
-  Identify practices for pilot testing.
-  Analyze pilot results and recommendations.






Anticipated Outcomes

-  Reduced compliance review areas (12-6).
-  Reduced administrative burden.
-  Reduced improper payments.
-  Digital tools to manage risk.
-  Centralized grants data.
-  426 data elements.



Stakeholder Community

 <https://digital.gov/communities/results-oriented-accountability-for-grants/>.







-  Updates to CAP goals.
-  Outreach strategy.
-  Provide feedback.



Other PMA Goals that Impact Grants








Shared Services M-16-11/M-19-16

-  Improving Administrative Functions Through Shared Services.
-  CAP Goal 5 – shared services.
-  PMA initiated a Unified Shared Services Management (USSM) model:
 -  Federal cloud computing.
 -  Federal financial reporting.
 -  Federal grants management.




Shared Services M-16-11/M-19-16

Shared services model (cont):

-  Shared services policy officer within OMB.
-  Shared services governance board.
-  Federal Business Integrated Framework.
-  Related to 200.318(e) procurement shared services.
-  Launched www.ussm.gsa.gov under GSA.



Risk Management M-16-17

 OMB Circular A-123, Enterprise Risk Management and Internal Control.

 CAP Goal 9 – improper payments:

 Agencies to have risk-based processes.






 Improve accountability.

 Related to GPRAMA.

 Related to uniform guidance - audit.



Workforce M-17-22

-  Plan to Reform, Reduce Federal Government.
-  CAP Goal 3 – Workforce.
-  CAP Goal 6 – Shift from low to high value.
 -  Create a lean government.
 -  Agencies submit plans in FY 2019.



Reduce Administrative Burden M-17-26

 Reducing Burden for Federal Agencies by Rescinding and Modifying OMB Memoranda.







 CAP Goal 8 – results-oriented grants.

 Eliminate metrics report on uniform guidance.

 Eliminate COFAR.



Modernize Technology M-18-12

-  Implementation of Modernizing Government Technology (MGT) Act.
-  CAP Goal 1 modernization.
-  CAP Goal 2 data, accountability.
 -  Agencies to update technology.
 -  Establish Tech Management Fund.
 -  \$250M in appropriations.



Risk Management M-18-15

 2018 Strategic Review Guidance.

 Agencies to implement PMA.

 Conduct data-driven reviews.


 Conduct risk assessments.

 Ensure internal control.

 Submit reports on max.gov.



Reduce Administrative Burden M-18-24

 Strategies to Reduce Grant Recipient Reporting Burdens.

 CAP Goal 8 – Results-oriented grants.

 Standardize data elements (FIBF).

 Eliminate duplicative reporting.

 SF 424B Form phase-out by 1/1/20.

 Evaluate systems to collect data.



Modernizing IT M-19-01

 Request for Feedback on Federal Data Strategy.

 CAP Goal 2 – data, accountability.

 Agencies responsible for information management.

 Agencies to leverage data as strategic asset.

 Progress posted on www.strategy.data.gov.


 Publish principles in Federal Register.



Modernizing IT M-19-03

 Strengthening the Cybersecurity of Federal Agencies by Enhancing the High Value Asset Program.

 CAP Goal 1 – IT modernization.




 CAP Goal 13 – Security.

 Agencies to protect PII.

 200.303 Internal Controls.



Summary

-  President's Management Agenda affects many areas of grants management.
-  CAP Goal 8 is specific to grants.
-  Other CAP goals also affect grants.



Q & A



Friendly Disclaimer

Please be reminded:

This presentation is intended to provide general information and does not constitute legal or financial advice. Please consult with your legal and financial advisors. I hope, however, that the information helps provide some insights as you further pursue your work in the grants community.



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